



# Office of Program Analysis & Evaluation

## Office of Program Analysis & Evaluation (PA&E)

Mike Hawes, Associate Administrator  
Trish Pengra, Deputy Associate Administrator  
*How do we best support key Agency decisions?*

### Studies And Analysis

Tom Cremins, Division Director

*What do we need?*

- ♦ Advanced planning
- ♦ Analytical decision-making support
- ♦ Enable and coordinate strategic studies

### Cost Analysis

Tom Coonce, Division Director

*How much Does it cost?*

- ♦ Cost estimates of potential programs and projects
- ♦ Maintain cost estimation tools
- ♦ Develop cost analysis policy

### Mission Support

Rob Moreland, Acting Division Director

*Support PA&E Mission*

- ♦ PA&E budget formulation, development, and execution
- ♦ PA&E personnel management
- ♦ PA&E Contract Management
- ♦ Support Special Studies

### Strategic Investments

Cynthia Lodge, Division Director (Acting)

*What is the right mix of Agency programs?*

- ♦ Program and portfolio analysis
- ♦ Agency Strategic Plan
- ♦ Agency Performance Plan
- ♦ Performance and Accountability Report

### Independent Program Assessment

James Ortiz, Division Director (Acting)

*How are we doing?*

- ♦ Independent program and project reviews at major milestones
- ♦ Program and project independent cost estimates and analysis
- ♦ Ongoing surveillance of projects during development